

IT P3M and Delivery@Griffith

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ABSTRACT

This paper / presentation describes the framework that Griffith University uses for IT project portfolio management across four business portfolios: Supporting Research, Learning & Teaching, Supporting University Business and Underlying Infrastructure. The paper discusses how the project governance framework has evolved into the current model, highlights the importance of business ownership of IT projects and discusses how the governance framework enables the business areas to prioritise projects within portfolios and programs

The presentation will also describe how improved project portfolio management has required greater transparency in project reporting and has required Projects to be more accountable for project delivery. Project methodology, templates and tools have all been reviewed to ensure regular reporting of monthly project expenditure forecasting, milestones and consolidated monthly project portfolio reporting for over 60 active projects.

In addition, the presentation will demonstrate the scalable project methodology and project tools used by Project Managers at the centre of this framework.

BIOGRAPHY

Sudath Wijeratne (MSc)

Sudath Wijeratne is the head of Project Management Office (PMO) and Program Delivery Manager at Griffith University. The PMO is responsible for the delivery of the Electronic Infrastructure Capital Plan (EICP) program of projects in four portfolios (Supporting Research, Learning and Teaching, Supporting University Business and Underlying Infrastructure portfolios).

Prior to this role Sudath occupied a number of challenging roles at Griffith University as senior project manager implementing ERP systems (New Age Business Systems project) that changed the way the University conducts business, project managed a number of PeopleSoft implementation project phases including PeopleSoft Financials upgrade to a web-enabled version.

Sudath has held several technical infrastructure management roles in CTI (Technical Architecture, Data Centre, Server, Storage and Backup) and played a key role in implementing new technologies within the University. He also pioneered the implementation of an IT Disaster recovery strategy at Griffith University.

Prior to the joining the University Sudath has worked in multi-national private sector

organisations in IT management roles and system development roles. Sudath holds a Master and Bachelor of Science Degrees (Hons) in Information Systems and Technology Management from Electro-Technical University, St Petersburg, Russia.

Ian Smith

Ian Smith is the Project Portfolio Manager within the Project Management Office (PMO) at Griffith University. The PMO is responsible for the delivery of the Electronic Infrastructure Capital Plan (EICP) program of projects in four portfolios (Supporting Research, Learning and Teaching, Supporting University Business and Underlying Infrastructure portfolios). The Project Portfolio Manager is responsible for providing strategic and operational advice and a coordinated approach to the management of the project portfolio and the associated project management methodology

Ian has broad experience across the University through a variety of administrative and management positions in his 12 years with Griffith University. He has worked for the PMO for the past 6 years as a Senior Project Manager implementing Web Content Management and Search Engine projects and, more recently, as the Project Portfolio Manager.

His interests are the “just enough process” approach to project methodology, embedding sustainable processes and playing golf – not necessarily in that order.

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